Public Sector Compensation Disclosure Report of NSCAD University

March 31, 2019

Deloitte.

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Independent Auditor's Report

To the management of NSCAD University

Opinion

We have audited the accompanying Public Sector Compensation Disclosure Report of NSCAD University for the year ended March 31, 2019 (the "Schedule"). The Schedule has been prepared by management based on the *Public Sector Compensation Disclosure Act*, 2010 c. 43, s. 1.

In our opinion, the Public Sector Compensation Disclosure Report of NSCAD University for the year ended March 31, 2019, is prepared, in all material respects, in accordance with the *Public Sector Compensation Disclosure Act*, 2010 c. 43, s. 1.

Management's Responsibility for the Schedule

Management is responsible for the preparation of the Schedule in accordance with the *Public Sector Compensation Disclosure Act*, 2010 c. 43, s. 1, and for such internal control as management determines is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Schedule* section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the schedule in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Basis of Accounting

Without modifying our opinion, we draw attention to Note 1 of the Schedule which, which describes the basis of accounting. The Schedule is prepared to meet the requirements of the *Public Sector Compensation Disclosure Act*, 2010 c. 43, s. 1, dated December 10, 2010. As a result, the Schedule may not be suitable for another purpose.

Responsibilities of Management and Those Charged with Governance for the Schedule

Management is responsible for the preparation of the Schedule in accordance with the *Public Sector Compensation Disclosure Act*, 2010 c. 43, s. 1, and for such internal control as management determines is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's Responsibilities for the Audit of the Schedule

Our objectives are to obtain reasonable assurance about whether the schedule is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this schedule.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the schedule, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit

Delaitte LLP

Chartered Professional Accountants June 28, 2019

Board members, officers and employees, contractors and consultants

For the year ended March 31, 2019, the following board members, officers and employees received compensation of \$100,000 or more:

			Amount (Total)
Last name	First name	Position	2019 \$
Last name	Thist hame		Ψ
Alfoldy	Sandra	Faculty	110,032
Allen	Jamie	Faculty	108,259
Barber	Bruce	Faculty	119,707
Bean	Robert	Faculty	129,945
Bovey	Mark	Faculty	103,543
Clark	David	Faculty	113,987
Delva	Thierry	Faculty	108,484
Fisher	Sam	Faculty	105,788
Forrest	Neil	Faculty	130,620
Graff	Ann-Barbara	Administration	142,847
Hougan	Glen	Faculty	115,818
Howard	David	Faculty	111,366
Ivey	Marlene	Faculty	104,152
Johnson-Legere	Sharon	Administration	149,613
Kaltenbach	Christopher	Faculty	103,355
Leblanc	Michael	Faculty	107,556
Livingston	Alex	Faculty	119,706
Lounder	Barbara	Faculty	130,395
МсКау	Marylin	Faculty	132,635
Meyer	Rudi	Faculty	113,066
Milton	Jane	Faculty	109,146
Nagler	Solomon	Faculty	100,834
Peacock	Jan	Faculty	126,620
Reichertz	Mathew	Faculty	104,134
Smith	David	Faculty	129,720
Son	Kye-Yeon	Faculty	124,750
Taylor-Gearing	Dianne	Administration	236,044
Varga	Darrell	Faculty	111,366
Wark	Jayne	Faculty	129,084

1. Basis of reporting

This statement has been prepared by NSCAD University, a public sector body, required to report compensation information pursuant to the Public Sector Compensation Disclosure Act (the Act) of the Province of Nova Scotia.

The management of NSCAD University is responsible for the preparation of this statement in accordance with the Act.

Section 4 of the Act requires that the information reported in this statement be disclosed in the body of the audited financial statements of NSCAD University or in a statement prepared for the purposes of the Act and certified by its auditors.

2. Compensation

Section 2(b) defines compensation as the total amount or value of all cash and non-cash salary, wages, payments, allowances, bonuses, commissions and perquisites, other than a pension, pursuant to any arrangement, including an employment contract, and includes, without restricting the generality of the foregoing,

- all overtime payments, retirement or severance payments, lump-sum payments and vacation payouts;
- (ii) the value of loan or loan-interest obligations that have been extinguished and of imputed interest benefits from loans;
- (iii) long-term incentive plan earnings and payouts;
- (iv) the value of the benefit derived from vehicles or allowances with respect to vehicles;
- (v) the value of the benefit derived from living accommodation provided or any subsidy with respect to living accommodation;
- (vi) payments made for exceptional benefits not provided to the majority of employees;
- (vii) payments for memberships in recreational clubs or organizations, and;
- (viii) the value of any other payment or benefit prescribed in the regulations.